

5th April, 2018

То,	То,
The General Manager,	The Secretary,
The Department of Corporate Relations,	National Stock Exchange of India Ltd.
The Bombay Stock Exchange Limited.,	5 th Floor, Exchange Plaza
25 th Floor, Phiroz Jeejeebhoy Towers,	Plot No. C/1, G Block
Dalal Street, Mumbai – 400 001	Bandra Kurla Complex, Bandra (East)
	Mumbai -400 051.

Dear Sir/Madam.

Sub: – Intimation under Regulation 30 of SEBI (LODR) Regulations, 2015- Presentation to Investors Reg.,

.....

With reference to above subject, the company has uploaded the latest investor presentation on its website and the same is attached.

Kindly acknowledge the receipt of the same.

Thanking you,

Yours truly,

For GAYATRI PROJECTS LIMITED

(CS I.V.LAKSHMI) (Company Secretary & Compliance officer Membership No. ACS 17607/erab

> Regd. & Corp. Office : Gayatri Projects Limited, B1, 6-3-1090, TSR Towers Raj Bhavan Road, Somajiguda, Hyderabad 500 082. T.S CIN: L99999TG1989PLC057289

T +91 40 2331 0330 /4284 /4296 F +91 40 2339 8435 E gplhyd@gayatri.co.in www.gayatri.co.in

Corporate Presentation April 2018



Disclaimer



The material that follows is a Presentation of general background information about the Company's activities as at the date of the Presentation. It is information given in summary form and does not purport to be complete and it cannot be guaranteed that such information is true and accurate. This Presentation does not constitute a prospectus, offering circular or offering memorandum or an offer, or a solicitation of any offer, to purchase or sell, any shares and should not be considered as a recommendation that any investor should subscribe for or purchase any of the Company's equity shares.

This Presentation includes statements that are, or may be deemed to be, "forward-looking statements". These forward-looking statements can be identified by the use of forward-looking terminology, including the terms "believes", "estimates", "anticipates", "projects", "predicts", "aims", "foresees", "plans", "expects", "intends", "may", "will", "seeks" or "should" or, in each case, their negative or other variations or comparable terminology, or by discussions of strategy, plans, aims, objectives, goals, future events or intentions. These forward-looking statements include all matters that are not historical facts. They appear in a number of places throughout this Presentation and include statements regarding the Company's intentions, beliefs or current expectations concerning, amongst other things, its results or operations, financial condition, liquidity, prospects, growth, strategies and the industry in which the Company operates. By their nature, forward-looking statements involve risks and uncertainties because they relate to events and depend on circumstances that may or may not occur in the future. Forward-looking statements are not guarantees of future performance including the terms & Promoter Group, affiliates or other advisors or representatives nor any of its or their parent or subsidiary undertakings or any such person's officers or employees gives any assurance that the assumptions underlying such forward-looking statements speak only as of the date of this presentation. As a result, the Company expressly disclaims any obligations or undertaking to release any update or revisions to any forward-looking statements in this presentation, were be accurace of the developments or easurance given that such as a result of any change in expectations or any change in events, if any, are correct or that the objectives of the Company will be achieved. The Company expressly disclaims any obligations or undertaking to release any update or revisions to any forward-looking statements in this presentation as a res

The Company, as such, makes no representation or warranty, express or implied, as to, and does not accept any responsibility or liability with respect to, the fairness, accuracy, completeness or correctness of any information or opinions contained herein. The information contained in this Presentation, unless otherwise specified is only current as of the date of this Presentation. None of the Company, its Directors, Promoter and Promoter Group or affiliates, nor any of its or their respective employees, advisors or representatives or any other person accepts any responsibility or liability whatsoever, whether arising in tort, contract or otherwise, for any errors, omission or inaccuracies in such information or opinions or for any loss, cost or damage suffered or incurred however arising, directly, from any use of its documents or its contents or otherwise in connection with this Presentation. The Company assumes no responsibility to publicly amend, modify or revise any forward looking statements, on the basis of any subsequent development, information or events, or otherwise. This presentation has been prepared based on the information available in the public domain and internal management information and estimates. The information contained herein is subject to change without notice. Past performance is not indicative of future results.

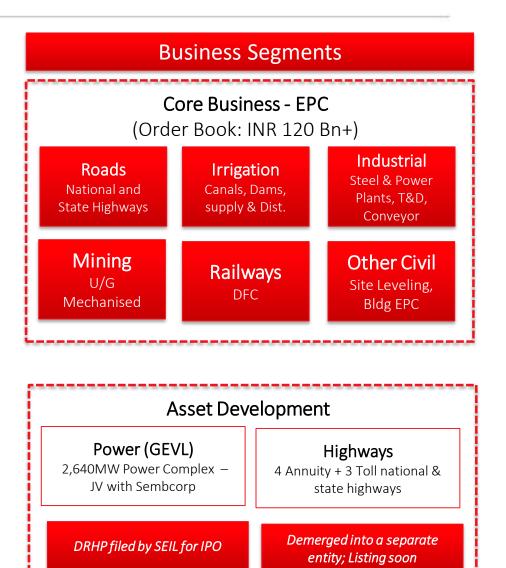
Introduction to Gayatri Projects



India's Leading Road EPC Company



- One of India's leading construction and infrastructure companies with dedicated focus on EPC
- 5 decades of experience in execution of major civil works diversified across infrastructure segments
- Financially strong EPC player with high revenue visibility
- Focused on "Asset Light" Business Model
- Superior Execution track record
 - Track-record of completing ~40 projects aggregating to Rs 90 billion+ value in last 5 years
- Pan India operations spread across 15 states
- Completed more than 6,500 lane km of road construction over the last 25 years





Strong presence in high growth construction sector

Healthy and diversified order inflows with good revenue growth visibility

Highly efficient operations with strong execution capabilities

Strong Financial Position with significantly improving balance sheet

Asset light business model – Pure play EPC company with strong return profile

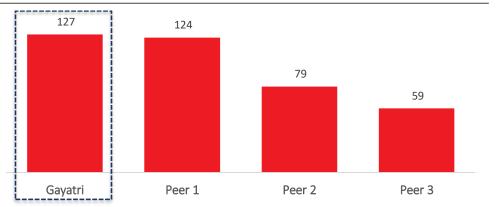
Significant value unlocking through business restructuring

Strong Presence in High Growth Construction Sector





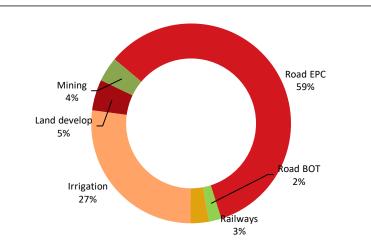




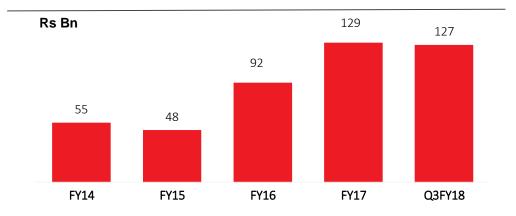
Industry Leading Order Book (As on 31 December 2018)

Peers include PNC Infratech, Dilip Buildcon and Ashoka Buildcon; Peer data taken from respective company's latest presentations

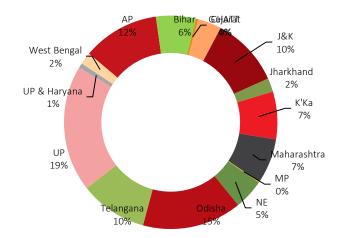
Diversified across Segments ⁽¹⁾



Growth in EPC order book over the last 5 years



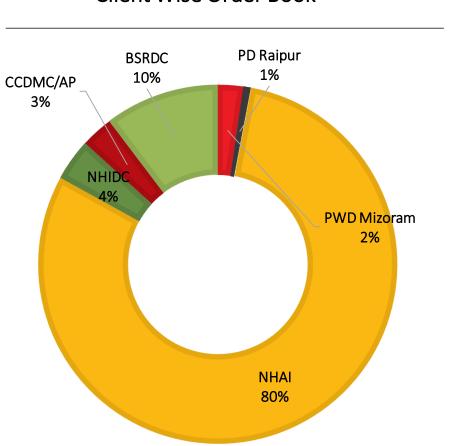
Diversified across Regions⁽¹⁾



(1) As of 3QFY18

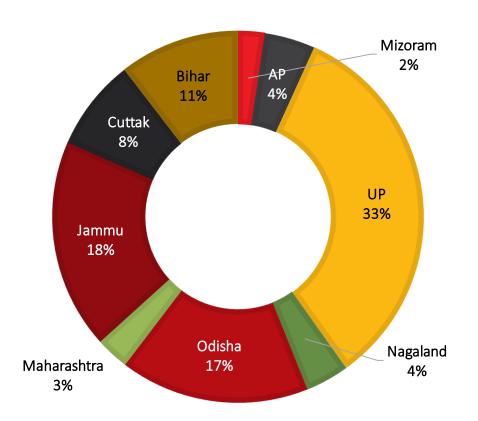
Robust Road EPC Order Book





Client Wise Order Book

State Wise Order Book





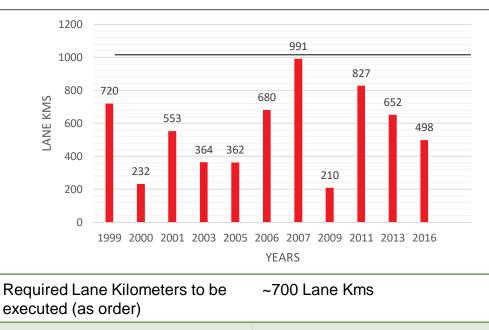
Projects executed in last 5 years

Segment	No. of projects executed	Value of contract (Rs Mn)
Roads	12	57,262
Industrial	17	23,535
Irrigation	5	3,730
Site leveling	2	2,382
Dams & reservoirs	2	448
Railways	1	3,845
Total	39	91,202

Strong BG limits key competitive advantage

- Company has existing BG limit of INR 37,000mn
- Existing BG limit provides ability to maintain order book of over INR 2,00,000mn
- Ability to further increase the BG limits

Roads: Peak executed capacity at ~1,000 kms for the year 2007



Capacity to execute

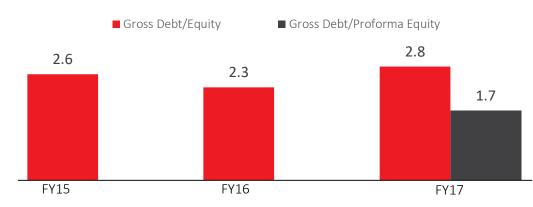
1,100 - 1,200 Lane kms/ year

Strong Financial Position with Significantly Improving Balance Sheet



Significant Debt Reduction despite more than 50% YoY growth in revenue

- Gross debt outstanding as of 28th Feb, 2018 stood at Rs.2,028crores versus Rs.2,069cr outstanding as of 31st March 2017.
- o Company now regular in all debt servicing
 - Working with credit rating agency for rating reversion
- All the money raised through the QIP (net of costs) used for bank repayments
 - Gross Debt outstanding reduced to INR 18,432* million from INR 20,736 million
 - Gross Debt to Pro-forma equity ratio lower at 1.7x* from 2.8x earlier
- Significant free cash flow generation from FY19 onwards
 - First time in 10 years



Efficient Working Capital Cycle (INR MN)

	FY17 ⁽¹⁾
Operating Revenue	21,154
Current Assets	
Inventories	3,601
Trade Receivables	8,504
Advances to Suppliers / Sub-Contractors	6,867
Current Liabilities	
Trade Payables	6,608
Advance from Contractor	8,563
Net Working Capital	3,801
Working Capital Cycle (days of revenues)	66

Leverage Ratios

(1) Standalone EBITDA margin of core EPC business; * As on 17 March 2018

High Revenue Growth Visibility

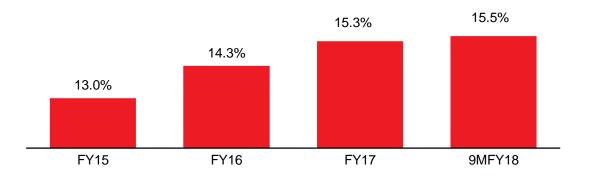


- Strong revenue growth visibility
 - Historically order book to bill ratio maintained at c.4x
- Strong project execution skills
 - Have maintained a strong execution rate of well over 20% historically

o Lower incremental capex needed going ahead

- Significant capex incurred in last 2 years: Gross Fixed Assets have increased from INR 4,620mn in FY15 to INR 6,035mn in FY17
- Ownership of more than 2,250 construction equipment
- Optimize cost and improve competitiveness ahead with effective utilization of equipment
- Lower raw material requirement for concrete roads

Stable and robust EBITDA margins ⁽¹⁾



Industry Leading EBITDA Margins

High revenue visibility with strong trailing book to bill ratio

Consistently High market-share in NHAI order over last 3 yrs.

Aggressive bidding in a cluster

Value Unlocking Through Business Restructuring



Power Assets (GEVL)

- Current Portfolio: 660MWx4 in partnership with Sembcorp Utilities, Singapore
- Super-critical technology units: More efficient plants with lower emissions
- Strategically located near sea-ports enabling logistics efficiency
- Stable and competitive coal supply

Road Assets (GIVL)

- Current Portfolio: 7 road projects
- Balanced portfolio comprising of four annuity and three toll based projects
- Road BOT assets demerged into separate company





De-merger of BOT assets creates a superior asset light EPC company with healthy returns and comfortable leverage

Our Strategy – Focusing on 'Asset Light' EPC segment

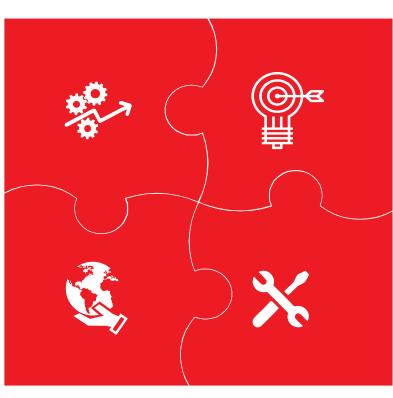


Asset light EPC model

- Pure EPC company with no BOT/ HAM
- Exposure to to diversified sectors
- Deleverage balance sheet to improve returns monetizing legacy BOT assets
- Focus on cash flow generation

Explore new opportunities in EPC

- Further enhance engineering capabilities in order to pursue new EPC contracts
- Enter specialized sectors with low competition and high margins
- Opportunity includes underground mining, water supply, lift-irrigation, high speed railways, urban infrastructure, pre-fab buildings etc.



Grow presence in core EPC segments

- Actively bid for quality projects in core areas of expertise- roads, irrigation, industrials
- Maintain a healthy book to bill ratio
- Adhere to geographical cluster approach while bidding for projects to optimize management & equipment utilization and maximize profitability

Focus on driving operational performance and execution efficiency

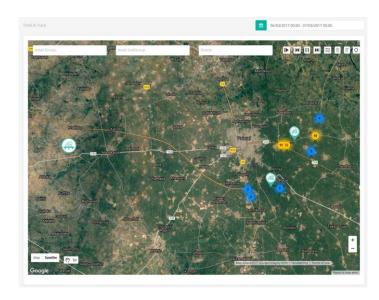
- Integrate best practices from different sectors to improve performance and project execution
- Utilize advanced technologies, designs, engineering and project management tools in order to increase productivity
- Strengthen IT systems and other internal processes to reduce manual intervention

Technology-Driven Execution



- Gayatri aims to be a Digital Pioneer in the construction industry
- Leveraging cutting-edge technologies like IoT (Internet-of-Things), computer-vision, UAVs, cloud-computing etc.
- Real-time tracking and reconciliation of project costs
- Optimized utilization of plants, machinery and equipment
- Improved work-planning





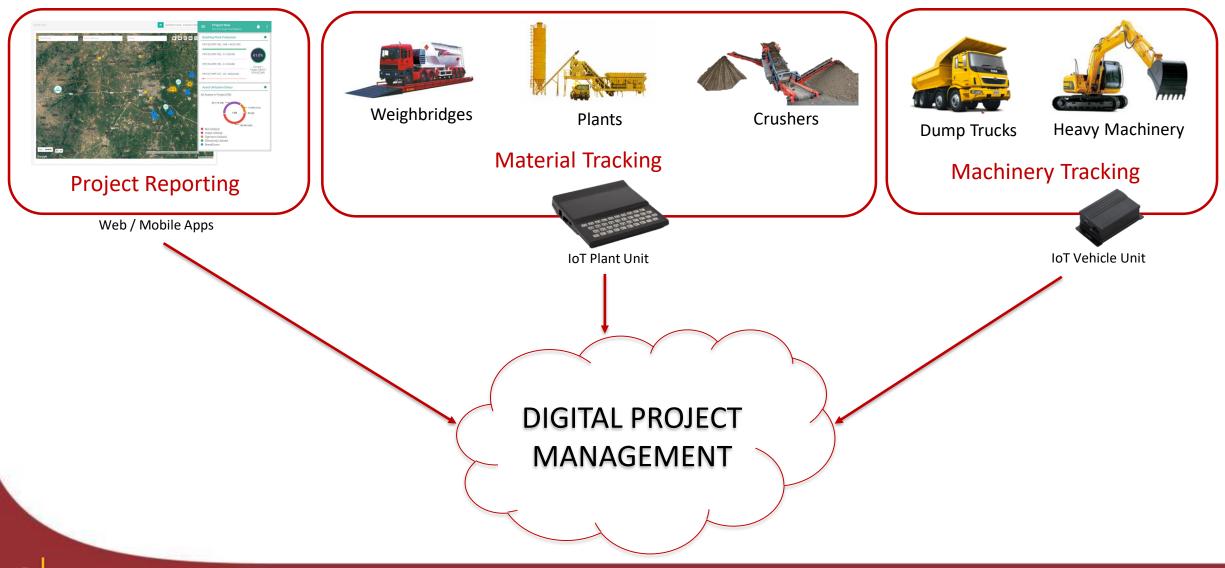






Digital Project Management

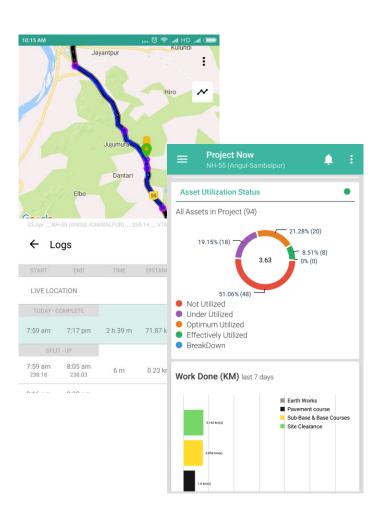




Digital Project Management

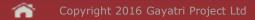


- Work Tracking
 - Daily Progress Reports
 - Real-time reconciliation of material and machinery inputs
- Material Tracking
 - Digital Trip-sheets
 - Track & Trace all material movement
- Machinery Tracking
 - Digital Log-sheets
 - Optimal allocation of machinery
- Fuel Tracking
 - Digital odometer & fuel gauge scanning









Co's Response to Key Market Concerns



Working Capital Cycle would Stretch	 Working capital cycle in-line with major industry peers and under 70 days Despite doubling of revenue; gross debt increased only by INR 2.8 bn; paid INR 7 bn of gross interest and have made investments worth INR 2.5bn – in last 3 years During current year- gross debt reduced by INR 400 mn; despite a 52% revenue increase
Meeting Debt Obligations	 Since 2015, GPL has moved to core EPC construction services business No investments in unrelated assets No BOT, HAM Gross Debt to Pro-forma equity ratio lower at 1.7x from 2.8x earlier Significant investment coming up for listing – potential value of our stake could significantly cover the debt burden (DRHP filed by SEIL for IPO)
"No – HAM" Strategy to impact Growth	 Moved to an asset light business model Despite talking only EPC orders have been able to triple the order book in last 3 years Consistently High market-share in NHAI order over last 3 years HAM would lead to stretched balance sheet across sector and lower Return Ratios
Related Party Transactions (Gayatri Hi-Tech Hotels – GHHL)	 Resulted in an EPC receivable of INR 2 bn from GHHL; receivable converted into GHHL's preference shares due to its continued inability to pay GPL Management committed to selling the investment over next 2 years INR 392 million worth sold to an institutional investors (Q3FY18)

Appendix and Q3 Financials



EPC - Roads



Current Projects

- o Eastern Peripheral Expressway
 - o Six Lane Expressway
- o 4 National Highways around Varanasi
 - o 270km total length
- o Angul-Sambalpur Highway
- Many others projects across states such as Uttar Pradesh, Orissa, Bihar, Mizoram, Chhattisgarh, Andhra Pradesh etc.





Among Top Highway Builders in India

Completed Projects

- o 6154 Lane-Km of national highways
- o Expertise in both Asphalt and Concrete pavements
- $\circ~$ Notable projects:

0

- o Hyderabad Outer Ring-road
- o Eight Lane Expressway
 - Clover-leaf interchanges
- o Calicut Airport Runway









EPC - Irrigation



• Current Projects

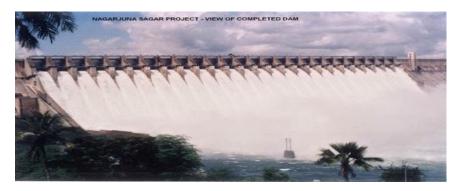
- o Velugonda Project
 - o 63m Concrete Dam
- o Kempwad Lift Irrigation, Karnataka
- o Kaleshwaram Project 50 TMC reservoir
- o Chintalapudi Lift Irrigation Project
- o Many other dams, canals, lift irrigation and dredging projects





Completed Projects

- Nagarjuna Sagar Project
 - o Awarded Gold Medal from Prime Minister
 - o World's largest Masonry Dam
- o Kanithi Balancing Reservoir
- o Narmada Main Canal
- o Indira Sagar Main Canal
- o Khudri Barrage







EPC - Mining



Pioneer in advanced underground mining in India

Current Clients





BHARAT COKING COAL LIMITED

Both projects being executed under the **MDO (Mine-Developer-Operator)** model

No risks related to off-take and coal prices

Technology

Entered into a partnership with China Coal Overseas Development Company, a Beijing-based subsidiary of China Coal, to offer Longwall technology for mining to maximize coal extraction and minimize human risk



Huge opportunity for Mining EPC Players as Coal India targets 100mt of coal production from underground mines (from 3mt)

EPC - Industrial











Notable Projects

- o Land Development of Navi Mumbai International Airport
- o Iqbalgarh Vadodara Section of Western Dedicated
- Freight Corridor (DFC)
- o Water Distribution Network at Aizwal
- Kakinada Port Approach berths
- o Park Hyatt Hyderabad
 - o 5-Star Deluxe Luxury Hotel
- o Other malls and commercial buildings
- o Sugar and Starch Factories













Power Plant Assets



- Incorporated in 2008, Gayatri Energy Ventures Ltd is a wholly owned subsidiary of Gayatri Projects
- o Current portfolio in partnership with SembCorp Utilities, Singapore:
 - o Plant 1 (TPCIL): 2 x 660 MW
 - o Plant 2 (SGPL): 2 x 660 MW
- Strong Power Plant Economics:
 - Exceptional fuel security: True port-based location ensures among the best logistics for both imported and domestic coal
 - **Super-critical technology** : Higher efficient plants better suited to meet intra-day swing as compared to sub-critical plants
 - Home market continues to stay power deficit: shortage of generation capacity and constrained transmission networks
 - **Robust in-house O&M practices** ensures highest PLFs amongst Indian thermal plants much better than industrial average

	Plant 1 (TPCIL)	Plant 2 (SGPL)
Capacity	1,320 Mw (2x660 Mw)	1,320 Mw (2x660 Mw)
Location	Near Krishnapatnam port, Andhra Pradesh	Near Krishnapatnam port, Andhra Pradesh
COD	Unit 1: Mar-15 Unit 2: Sep-15	Unit 1: Nov-16 Unit 2: Sep-17
Project Cost	~Rs 94 Bn	~Rs 99 Bn
PPA	1,070 MW contracted under long term to Telangana and AP discom	500 MW on L1 for long term, Currently sold on short-term PPAs and merchant
PLF (Apr-Sep 17)	>90%	>90%
Coal Supply	70% Linkage from Coal India, 30% Imported	70% Linkage from Coal India, 30% Imported

SEIL filed DRHP for IPO

Highway Assets



- Gayatri Infra Ventures Ltd, a subsidiary of Gayatri Projects
 Ltd dedicated towards development of road assets
- Demerged into "Gayatri Highways"
 - o To be separately listed shortly; all approvals received
- Balanced portfolio comprising of four annuity and three toll based projects
- Focus on value creation through monetization and restructuring
- Recently sold WUPTL to Cube Infra
- Toll-based projects (HKRRL, IDTL) seeing significant improvement in tolling activity in last 3-4 months

Annuity Based Projects	GIVL Stake	COD	Concession Period (Years)	Length (kms)
Gayatri Jhansi Roadways Limited (GJRL)	51%	Jun 2010	20	50.0
Gayatri Lalitpur Roadways Limited (GLRL)	51%	Jul 2010	20	50.0
Hyderabad Expressways Limited (HEL)	50%	Aug 2011	15	13.0
Cyberabad Expressways Limited (CEL)	50%	Mar 2012	15	11.7
Toll based Projects	GIVL Stake	COD	Concession Period (Years)	Length (kms)
Hyderabad Karimnagar- Ramgundam (HKRRL)	50%	May 2014	25	207.0
Indore Dewas Tollways Limited (IDTL)	100%	May 2015	25	45.1
Sai Maatarini Tollways Ltd	100%	Q4FY17	24	166.2







Established track record in executing different types of construction and EPC projects

2 📶



Strong in-house designing and engineering capabilities complemented by state of art fleet of construction equipment

Diversified and robust growing order book



رجي Significant Bank Guarantee (BG) capacity to ramp-up business



Experienced management team with proven execution capabilities

Key recent announced order wins



Date	Client	Segment	State	Contract Value (Rs Mn)
Mar-16	DFCCIL	Railways	Gujarat	4,250
Apr-16	ECL	Mining	West Bengal	4,000
Apr-16	NHIDCL	Roads	Nagaland	3,400
May-16	BCCL	Mining	Jharkhand	3,250
Jun-16	MEIL-HES JV	Irrigation	Telangana	7,000
Jun-16	CIDCO	Others	Maharashtra	7,000
Jun-16	MORTH	Roads	Andhra Pradesh	3,060
Sep-16	NHAI	Roads	Odisha	12,550
Oct-16	MORTH	Roads	Bihar	9,260
Mar-17	KNNL	Irrigation	Karnataka	13,630
Sep-17	Govt. of Telangana	Irrigation	Telangana	14,830
Dec-17	NHAI	Roads	J&K	13,390
Jan-18	NHAI	Roads	Odisha	5,830



Board of directors



T. Indira Subbarami Reddy	Promoter and Non-Executive Chairperson, over 25 years of experience in the construction industry
T. V. Sandeep Kumar Reddy	Promoter and Managing Director, 20+ years of construction experience
J Brij Mohan Reddy	Executive Vice Chairman, Over 49 years of experience in Heavy Engineering Construction and the harbour engineering industries
Dr. V L Moorthy	Non-Executive and Independent Director, 42 years of experience in paper and pulp industry
G. Siva Kumar Reddy	Non-Executive and Independent Director, Over 28 years of relevant experience
Mr.K.Venkateswarlu	Non-Executive and Nominee Director (Bank of Baroda)
Mr. J.N.Karamchetti,	Non-Executive and Independent Director, rich experience in the field of engineering and steel
Mr. Ch. Hari Vittal Rao	Non-Executive and Independent Director, 49 years of experience as a banker and was employed with Bank of Baroda and Naandi Foundation in the past

Key management personnel



Mr. T. V. Sandeep Kumar Reddy Managing Director

Presently leads the Gayatri Group. He has done his Masters in Construction Engineering and Management from the University of Michigan, USA and also holds a Bachelor's Degree in Civil Engineering from Purdue University, USA.

Mr. J. Brij Mohan Reddy Vice Chairman

Has been with the Group since1989. He is an Engineering Graduate from Berkley University, USA. He was responsible for the construction of the entire Fisheries Harbour at Chennai and a major portion of the Mechanised OREhandling Project for the Chennai Port Trust.

Mr. P Sreedhar Babu, Chief Finance Officer

Mr Babu is a Fellow Member of Institute of Chartered Accountants of India. He started his career as a Practicing Chartered Accountant in 1987 and after 18 years of practice joined GPL in 2005 as a Vice-President (Finance).

Mrs. I V Lakshmi Group Company Secretary & Chief Compliance Officer

Ms. Lakshmi is a Company Secretary & Compliance Officer is a Graduated from Andhra University, LLB from Osmania University, CAIIB from Indian Institute of Bankers and Associate Member of Institute of Company Secretaries of India. She has an experience of 15 plus years in the field of Secretarial and Legal.

Q3FY18 Highlights



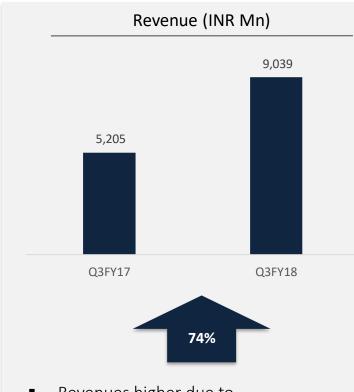
Operational Highlights	 Billing commenced for almost all projects won till September 2017 3rd Quarter revenues partly impacted due to heavy monsoons in October
Order Book	 Order book of c.INR 127 bn as on 31 December Won new orders of over INR 28 bn in last 2 months
Financial Highlights	 Investment worth INR 392 mn sold to institutional investor Revenue up 74% at INR 9,039 million EBITDA up 70% at INR 1,404 million PAT up 249% at INR 466 million

Outlook

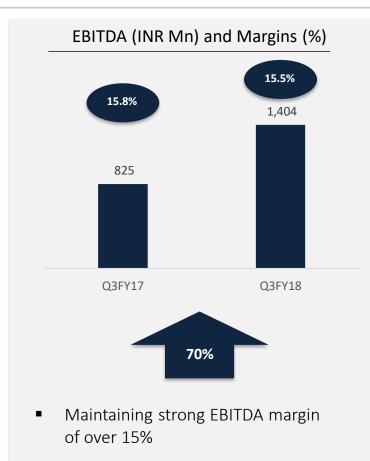
• Strong momentum of order inflow – Bid pipeline of c.INR 75.49 bn+ for next 2 months

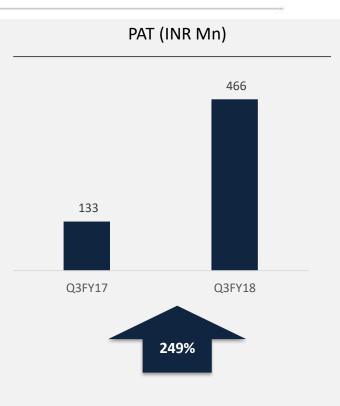
Key Financial Highlights





 Revenues higher due to commencement of billing at new projects





- Q3 PAT lower due to higher interest costs
 - 9M interest cost is on a normalised basis



INR Mn (except as stated)	Q3FY18	Q3FY17	Q2FY18	Y-o-Y %
Revenue	9,039	5,205	4,232	74%
Expense	8,454	4,995	4,161	69%
EBITDA	1,404	825	747	70%
EBITDA Margin	15.5%	15.8%	17.6%	-2%
Interest	691	489	541	41%
Depreciation	129	126	135	2%
Other Income	45	12	9	269%
РВТ	629	222	81	184%
Тах	164	80	(156)	105%
OCI	0.40	(8)	1.3	-105%
PAT	466	133	238	249%
EPS	2.6	0.8	1.3	229%

Results Update – 9MFY18



INR Mn (except as stated)	9MFY18	9MFY17	FY17	Y-o-Y %
Revenue	19,791	13,029	21,154	52%
Expense	18,816	12,734	20,365	48%
EBITDA	3,122	1,979	3,234	58%
EBITDA Margin	15.8%	15.2%	15.3%	4%
Interest	1,756	1,352	2,014	30%
Depreciation	391	332	432	18%
Other Income	132	97	306	35%
PBT	1,107	392	1,095	182%
Тах	(47)	(29)	237	61%
OCI	1.21	(27)	1.7	-105%
PAT	1,155	395	706	193%
EPS	6.5	2.4	4.0	174%



Key milestones



- Founded by Dr. T Subbarami Reddy in 1963
- Initially started off with irrigation and earth-works
- Led by T Sandeep Reddy from 1990
- Diversified into roadworks and other forms of EPC in 1990
- Started developing PPP highway projects in 2006
- Started developing power plants in 2010





Glorious Years 1976 Site Levelling works, Building works was executed 1982

Started Industrial works at Visakhapatnam Steel Plant

1987 Canal work started in AP & Railway work in Odisha

1991 Constructed 18 MG Ground Level Water Storage Reservoir at MFCL

Gayatri Converted into Public Limited Company

1995

Gayatri first Airport Runway work at Calicut, Kerala

2006

Gayatri Diversified into BOT Project Road Sector

2013

1994

1975

2010 Gayatri Started Power Projects (Thermal & Wind)

2011

Gayatri Entered into Hospitality, Constructed 5 (Five) Star Hotel at Hyderabad Park Hyatt

2016

Gayatri Entered Transmission & Distribution Lines

Gayatri Entered into Mines Sector

1981

Gayatri Started as a Partnership Firm

Gayatri Constructed Major Reservoir in 350 Hectors area and hight 6.5 Mtrs. for Visakhapatnam Steel Plant

1984

42 Mtrs Height Earthen Dam Constructed at NALCO, Damanjodi, Odisha

1990

0

Gayatri Started first World Bank Funded Roadwork at Maharashtra

1992

Gayatri Entered in Port Works Break Water at Kakinada Port



Contact Details

V V Chandra Sekhar Gayatri Projects Limited Tel: +91 40 23310330/23314284/4296 Email: vvcs@gayatri.co.in

Sheetal Khanduja Go India Advisors +91 9769364166 sheetal@goindiaadvisors.com

