

#### 16<sup>th</sup> November, 2017

To,
The General Manager,
The Department of Corporate Relations,
The Bombay Stock Exchange Limited,
25<sup>th</sup> Floor, Phiroz Jeejeebhoy Towers,
Dalal Street, Mumbai – 400 001.

To,
The Secretary,
National Stock Exchange of India Ltd,
5<sup>th</sup> Floor, Exchange Plaza,
Plot No.C/1, G Block,
Bandra Kurla Complex, Bandra (East),
Mumbai -400 051.

Dear Sir/Madam.

Sub: Presentation on Q2 FY-18 Results to Analysts and Market Reg.,

With reference to above subject, please find enclosed presentation to Analysts and Market on results for the quarter and half year ended September 30, 2017.

For your information and necessary dissemination please.

Thanking you,

Yours truly,

For GAYATRI PROJECTS LIMITED

(CS I.V. LAKSHMI)

Company Secretary and Compliance Officer

Membership No. 17607

# **Earnings Presentation Q2 FY18**



### **Disclaimer**



Some of the statements in this presentation that are not historical facts are forward looking statements. These forward-looking statements include our financial and growth projections as well as statements concerning our plans, strategies, intentions and beliefs concerning our business and the markets in which we operate.

These statements are based on information currently available to us, and we assume no obligation to update these statements as circumstances change. There are risks and uncertainties that could cause actual events to differ materially from these forward-looking statements. These risks include, but are not limited to, the level of market demand for our services, the highly-competitive market for the types of services that we offer, market conditions that could cause our customers to reduce their spending for our services, our ability to create, acquire and build new businesses and to grow our existing businesses, our ability to attract and retain qualified personnel, currency fluctuations and market conditions in India and elsewhere around the world, and other risks not specifically mentioned herein but those that are common to industry.

Further, this presentation may make references to reports and publications available in the public domain. Gayatri Projects Ltd. makes no representation as to their accuracy or that the company subscribes to those views / findings.

# **Q2FY18 Highlights**



# De-merger of Road BOT business approved by NCLT

- NCLT has approved the restructuring and de-merger of the Road BOT assets. GPL shareholders will directly own 74% in the de-merged BOT entity.
- GPL's balance sheet, as on 31 March 2017, would be recast to exclude the assets and liabilities of the Road BOT business.
- Consequently. GPL's consolidated debt would significantly reduce by more than INR 25 billion

#### **Order Book**

- o Order book of c.INR 120 bn as on 30 September
- Healthy Trailing book-to-bill of 4.9x
- Won an irrigation order of Rs. 14.8 bn in consortium with 2 other parties

### **Financial Highlights**

- Revenue up 21% at INR 4,232 million
- o EBITDA up 37% at INR 747 million
- o PAT up 138% at INR 238 million

#### **Outlook**

- Strong momentum of order inflow Bid pipeline of c.INR 230 bn for next 2 months
- On track for 50%+ revenue growth in FY18; EBITDA expected to be maintained at 15%

# Significant Uptick from BharatMala Priyojana



INR 4 Trillion of new Road Projects

#### Annual Opportunity of 3x of NHAI FY17 run rate

### Gayatri – A Key Beneficiary

Significant uptick in Road EPC projects

Vests more power in NHAI

Requires significant CAPEX on EPC players to scale up

GPL – A leading Pure Road EPC company

One of the largest market share of NHAI awarded projects

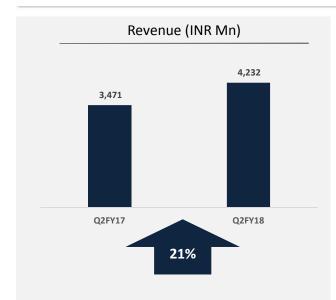
Significant CAPEX done in last 2 years; low incremental requirements

#### **Bharat Mala Project Highlights**

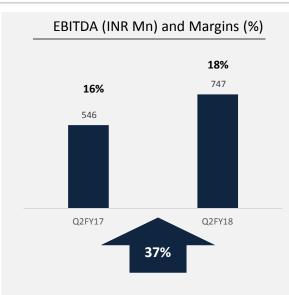
- Corridor-based approach
- Rs3.8 tn of new projects out of Rs6.9 tn of overall spends
- 20% share or Rs1 tn ordering opportunity for PPP projects
- DPR or detailed project report for 19,500 kms is underway currently
- NHAI and MORTH would now have the final say on most PPP projects (excluding BOT Toll requiring VGF) up to Rs20 bn and EPC projects (limit of Rs10 bn for non-NHAI projects)

# **Key Financial Highlights**

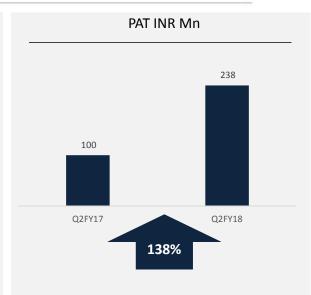




- Q2 performance impacted due to heavy monsoon in key states of Eastern UP, Bihar, Odisha and Mizoram
- Revenue growth understated due to GST impact
  - Earlier VAT was part of net sales



 EBITDA margin higher due to GST accounting – lower revenue and input tax credit



- PBT impacted due to investments made for higher level of activity
- Profitability also impacted due to seasonality
- PAT includes tax reversal and MAT credit

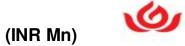
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# **Results Update – Q2FY18**

(INR Mn)

Consolidated Financial Performance	Q2FY18	Q2FY17	Y-o-Y Change	Q1FY18	Q-o-Q Change
Revenue	4,232	3,500	21%	6,520	-35%
Expense	4,161	3,510	19%	6,201	-33%
EBITDA	747	546	37%	971	-23%
EBITDA Margin	18%	16%	-	15%	_
Interest	541	446	21%	524	3%
Depreciation	135	110	22%	127	6%
Other Income	9	11	-13%	77	-88%
PBT	81	0.46	-	397	-80%
Tax	-156	-116	35%	- 55	187%
Exceptional Items	-	-	-	-	-
Other Comprehensive Income	1	- 16	-	0	-372%
PAT	238	100	138%	451	-47%
EPS	1.3	3.3		2.6	

# **Results Update – H1FY18**



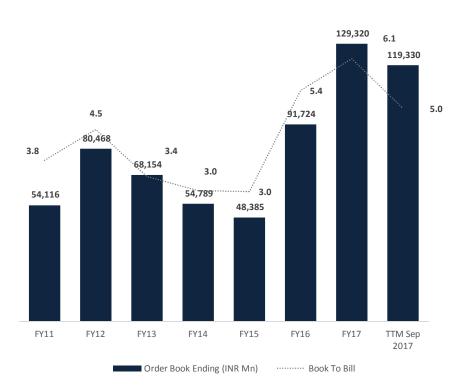
Consolidated Financial Performance	H1FY18	H1FY17	Y-o-Y Change	FY17
Pevenue	10,752	7,824	37%	21,154
Expense	10,362	7,739	34%	20,148
BITDA	1,717	1,154	49%	3,246
BITDA Margin	16%	15%	-	15%
Interest	1,065	863	23%	1,810
Depreciation	262	206	28%	432
Other Income	87	85	2%	129
PBT	477	171 -	-	1,134
Tax	-211	-109	94%	237
Exceptional Items	-	_*	-	-154
Other Comprehensive Income	0.8	-18	-	2
PAT	689	261	164%	745
EPS	3.9	1.6		4.2

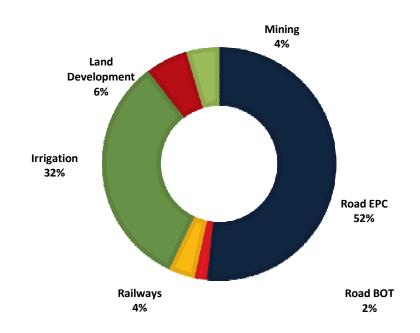
# **Well Diversified and Growing Order Book**



#### Order Book\* and Book to Bill Ratio

### **Order Book Break-up**





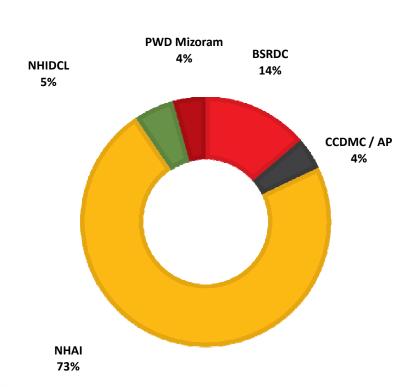
<sup>\*</sup>Order book adjusted for cancelled orders

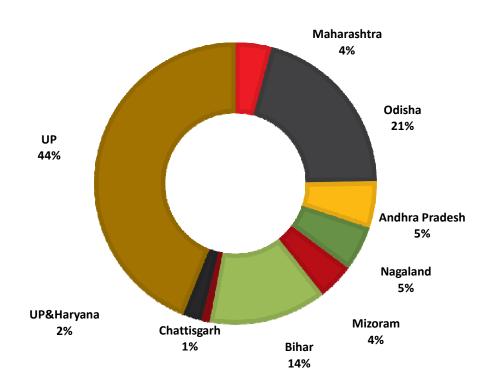
### **Robust Road EPC Order Book**



### **Client Wise Order Book**

### **State Wise Order Book**







# **Working Capital Cycle (TTM)**

Net Sales (TTM)	24,067
Debtors (Trade Rcvb)	8,795
Annualised Receivable Days (A)	133
Inventory	4,173
Inventory Days (B)	63
Trade Payables	6,113
Annualised Payable Days (C)	93
WC Cycle (A+B-C) Days	104
WC Cycle Months	3.4

# **Projects Won in Q2**



Project Name	Kaleshwaram Lift Irrigation Project
Туре	Irrigation
Contract Value	INR 14,830 million
Gayatri Share	INR 6,000 million
Other Partners	NCC and HES

# **Corporate Overview**



### **Company Overview**



### ■ A Pedigreed construction company; strong play on India's Infra Story

- o Focus on asset-light pure EPC work Key player in roads and irrigation EPC
- Strong Track Record with more than 50 years of operation
- Well diversified Business Portfolio

#### ■ One of the fastest growing core construction company in India

- Strong revenue growth over next 3-4 years
- Trailing book-to-bill of c.5x annual revenues
- o Expected portfolio level margins among new orders in usual 15% range
- o Pure EPC business to have ROICs mid-to-high 20s

#### ■ Earnings to grow sharply as investment phase getting over

- Strong momentum of order Inflow and timely project execution
- o On track for 50%+ revenue growth in FY18; EBITDA expected to be maintained at 15%

### ■ Strategy focussed on Creating Superior Shareholder Value

o Business Restructuring to create a leaner and cleaner structure

### **Business Model**



**Asset Light** 

**De-Risked Portfolio** 

**Superior Financial Performance** 

- Focussed on asset light model across businesses
- Pure EPC company (No exposure to HAM/BOT)
- Option to monetise legacy BOT assets
- Exposure to power business through option structure
- Well diversified portfolio in EPC space Road EPC (50%+); Irrigation (20%+)
- Pan India Operations
- Geographical cluster approach while bidding for projects
- Efficient utilisation of resources
- Expect to maintain 15% EBITDA margins
- Strong project execution skills leading to timely completion of projects
- Maintain a Healthy book to bill ratio

# **De-Merger of BOT Assets Creates a Superior EPC Company**



Strong Technical Skill Set	50+ years old Construction company
Pan India Operations	UP, Andhra Pradesh, Odisha, North East, K'ka, Mumbai, Bihar
Well Diversified Order Book	50%+ Road EPC; 26%+ Irrigation
Industry Leading Margin`s	15% EBITDA Margin
High Return Ratios	ROE 20%
Strong Balance Sheet	Long Term Debt: c.Rs. 900 crores

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### **Strong Revenue Growth in Near Term**

- Significant Revenue Growth in the next 2-3 years
  - Healthy book to bill ratio maintained
- Strong Project Execution Skills
  - Have maintained a strong execution rate of over 19% historically
- Lower Incremental Capex Needed: < 50 Cr
  - Effective utilisation of equipment
  - Optimise cost and improve competitiveness
  - Lower raw material requirement for Concrete roads

**High Revenue Visibility** 

**Cluster Bidding Approach** 

**Return ratios improving** 

Significant Free Cash Flow from FY19

### **Other EPC Businesses**



### Irrigation



- Strong history of project execution in the irrigation segment, completing marquee projects such as the construction of 5 packages of the Narmada Main Canal, and the Indi branch canal of the Upper Krishna project
- Current Order book of Rs.
   6,200 crores to be executed over next 2-3 years
- Key Projects are Karnataka
   Neeravari Nigam, VSP
   Flood Bank etc

### **Underground Mining**



- Entered into a partnership with China Coal Overseas Development Company, a Beijing-based subsidiary of China Coal, to offer Longwall technology for mining
- Won 2 orders worth 700 crores for utilising Longwall Technology
- Huge opportunity for Mining EPC Players as Coal India targets 100mt of coal production from underground mines (from 3mt currently)

# Transmission & Power



- Design, Manufacture, Predisptach Inspection, Testing and Supply of Materials for various projects, Supply and erection of work on turnkey basis
- Current Order book of Rs. 1,388 crores to be executed over next 2-3 years
- Key Clients TPCIL, NCC Power, BGR Energy, GEGCL

### **PAN India Presence**



### **Key EPC Projects**

State	Project Type	Order Book (INR Mn)
Karnataka	Irrigation (K'Ka Neeravari Nigam)	13,530
Odisha	Road (Angul Sambalpur)	12,550
UP	Road (Sultanpur - Varanasi Pkg 1&2)	15,920
UP	Road (Ghaghara Bridge to Varanasi Pkg 2&3)	13,290
Bihar	Road (Patna – Gaya)	8,810
Telangana	Irrigation (PLIS Irrigation)	7,000
Mumbai	Airport (Navi Mumbai)	6,990

### **Outlook**



- Government's efforts towards reviving investment climate by stepping up infrastructure spend is likely to ensure continued addition to our already strong order book. We expect to maintain the new order accretion pace achieved during last financial year.
- Growth in construction order book should help us sustain a 30%+ topline growth over next 3-4 years. We expect to maintain operating margins (EBITDA) in 15% range. Total revenue booking from the large new order book built in last 24 months (c.Rs.11,000cr) has been only c.Rs.1,000cr. The growth should be much stronger near-term as we have already mobilized at most of the new construction sites.
- Road Assets: All Road portfolio successfully commissioned. Toll/Annuity collection started. NCLT has approved the restructuring and de-merger of the BOT assets. GPL shareholders will directly own 74% in de-merged BOT entity. The BOT business to list as a separate entity in due course.
- Power Assets: With the full commissioning of power assets, focus is on maximizing long term PPAs for sales. Short-term trading conditions are tough and are likely to stay as such for next 12-24 months. Almost 2/3<sup>rd</sup> capacity is already contracted on long-term basis (1070MW executed PPA, 500MW PPA is at approval stage with the regulator). Including short term contracts the plant's capacities are almost fully sold out for most of CY2017. We have been able to restructure our ownership of the asset to be better geared for current tough conditions. Our option agreement with Sembcorp allows us to increase stake to 30% over next 5 years.

#### **CONSTRUCTION**



### POWER GENERATION ASSETS



#### **ROAD ASSETS**



### **Key Investment Highlights**



Healthy and diversified order inflows with good revenue growth visibility

**Asset Light Business Model – Pure Play EPC Company** 

**Strong Presence in High Growth Core Construction Sector** 

Highly Efficient Operations with Strong Operating Performance

Significant Value Unlocking through Business Restructuring

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# **Balance Sheet**

INR Mn	H1FY18	31.03.2017
Share Capital	355	355
Reserves and Surplus	9,455	8,766
Non Current Liabilities	20,305	19,247
Long Term Borrowings	8,716	9,678
Defer Tax Liabilities	222	232
Other Long Term Borrowings	11,265	9,239
Current Liabilities	18,579	18,034
Short Term Liabilities	9,500	9,596
Trade Payables	6,113	6,518
Other Current Liabilities	2,971	1,920
Total Equity and Liabilities	48,693	46,401

INR Mn	H1FY18	31.03.2017
Non Current Assets	20,768	20,617
Fixed Assets	3,127	3,093
Non Current Investments	12,270	12,181
Long Term Loans and Advances	5,102	5,102
Current Assets	27,925	25,784
Inventories	4,173	3,601
Trade Receivables	8,795	8,504
Cash and Cash Equivalents	2,024	1,970
Short Term Loans and Advances	1,990	1,759
Total Assets	48,693	46,401



# Appendix

### **Business Segment: Power Assets**



- TPCIL & SGPL "(Formerly NCCPPL)" (13% GEVPL, 87% Sembcorp Utilities)
- Option agreement signed with JV partner Sembcorp Utilities, would allow Gayatri to increase stake to 30% over the next 5 years.

### **Unique Positioning**

- Exceptional fuel security: True port-based location ensures among the best logistics for both imported and domestic coal
- Home market continues to stay power deficit: shortage of generation capacity and constrained transmission networks
- Targeting high proportion of sales through long-term PPAs at remunerative rates:
   1070MW already in place, 500MW long-term PPA referred to APERC for approval by AP Discom.
- Near term weakness in spot power sales markets impacting cash flows. Should correct over next 12-24 months.

### **Portfolio Summary**

	TPCIL	Sembcorp Gayatri Power Project "(Formerly NCCPPL)"
Capacity	1,320 Mw (2x660 Mw)	1,320 Mw (2x660 Mw)
Location	Near Krishnapatnam port, Andhra Pradesh	Near Krishnapatnam port, Andhra Pradesh
TPC*	9,402 crore	9,878 crore
CFE	Obtained	Obtained
EC	Obtained	Obtained
CL	Signed PPA	LOA Obtained
WL	Obtained	Obtained
PPA	Acquired	In Progress
LA	Acquired	Acquired
FC	Completed	Completed
Current Progress	Commissioned	Commissioning during FY17

TPC - Total Project Cost: CFE - Consent for Establishment: EC - Environmental Clearance: CL - Coal Linkage: WL - Water Linkage PPA - Power Purchase Agreement: LA - Land Acquisition: FC - Financial Closure: LOA – Letter of Assurance



# **Business Segment: BOT - ROADS**



Annuity Based Projects	Status	GIVL Stake	COD	Concession Period (Years)	Length (kms)
Gayatri Jhansi Roadways Limited (GJRL)	PCC Obtained	51%	Jun 2010	20	50.0
Gayatri Lalitpur Roadways Limited (GLRL)	PCC Obtained	51%	Jul 2010	20	50.0
Hyderabad Expressways Limited (HEL)	PCC Obtained	50%	Aug 2011	15	13.0
Cyberabad Expressways Limited (CEL)	PCC Obtained	20%	Mar 2012	15	11.7

Toll based Projects	Status	GIVL Stake	COD	Concession Period (Years)	Length (kms)
Hyderabad Karimnagar-Ramgundam (HKRRL)	PCC Obtained	50%	May 2014	25	207.0
Indore Dewas Tollways Limited (IDTL)	PCC Obtained	100%	May 2015	25	45.1
Sai Maatarini Tollways Limited (SMTL) 100% Subsidiary of GPL	Under Construction	100%	August 2017	24	166.2

### **Board of Directors**



T. Indira Subbarami Reddy	Promoter and Non-Executive Chairperson, over 25 years of experience in the construction industry
T. V. Sandeep Kumar Reddy	Promoter and Managing Director, 20+ years of construction experience

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J Brij Mohan Reddy	Executive Vice Chairman, Over 49 years of experience in Heavy Engine
	Construction and the harbour engineering industries

Dr. V L Moorthy	Non-Executive and Independent Director, 42 years of experience in paper and
	pulp industry

G. Siva Kumar Reddy Non-Ex	cutive and Independent Director,	Over 28 years of relevant experience
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Mr.K.Venkateswarlu	Non-Executive and Nominee Director	(Bank of Baroda
Mr.K.venkateswariu	Non-Executive and Nonlinee Director	(Dank of Daroo

Mr. J.N.Karamchetti,	Non-Executive and Independent Director, rich experience in the field of engineering
	and steel

Mr. Ch. Hari Vittal Rao

Non-Executive and Independent Director, 49 years of experience as a banker and was employed with Bank of Baroda and Naandi Foundation in the past.

# **Key Management Personnel**



#### Mr. T. V. Sandeep Kumar Reddy, Managing Director

Presently leads the Gayatri Group. He has done his Masters in Construction Engineering and Management from the University of Michigan, USA and also holds a Bachelor's Degree in Civil Engineering from Purdue University, USA.

#### Mr. P Sreedhar Babu, Chief Finance

Mr Babu is a Fellow Member of Institute of Chartered Accountants of India. He started his career as a Practicing Chartered Accountant in 1987 and after 18 years of practice joined GPL in 2005 as a Vice-President (Finance).

### Mr. J. Brij Mohan Reddy, Vice Chairman

Has been with the Group since 1989. He is an Engineering Graduate from Berkley University, USA. He was responsible for the construction of the entire Fisheries Harbour at Chennai and a major portion of the Mechanised ORE-handling Project for the Chennai Port Trust.

#### Mrs. I V Lakshmi, Group Company Secretary & Chief Compliance Officer

Ms. Lakshmi is a Company Secretary & Compliance Officer is a Graduated from Andhra University, LLB from Osmania University, CAIIB from Indian Institute of Bankers and Associate Member of Institute of Company Secretaries of India. She has an experience of 15 plus years in the field of Secretarial and Legal.



#### **Contact Details**

K.G. Naidu (Vice President-Finance)

Gayatri Projects Limited

Tel: +91 40

23310330/23314284/4296

Email: kgnaidu@gayatri.co.in

**Sheetal Khanduja**Go India Advisors

+91 9769364166

sheetal@goindiaadvisors.com